



# Eltel AB

## Q2 2017

### presentation

17 August 2017

# Today's presenters



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CEO



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CFO



THE “NEW” ELTEL



Q2 2017 BUSINESS  
PERFORMANCE

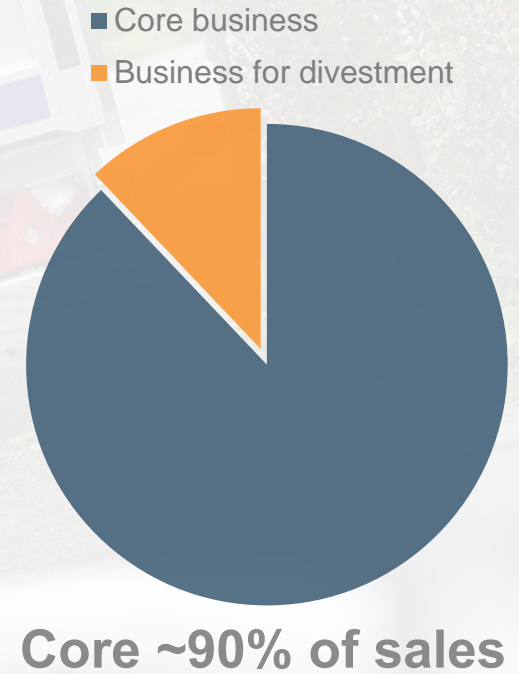
SUCCESSFUL  
REFINANCING

# THE NEW ELTEL

# Build on strengths – reduce risk

Strong position in core markets

Project business with high risk outside core markets



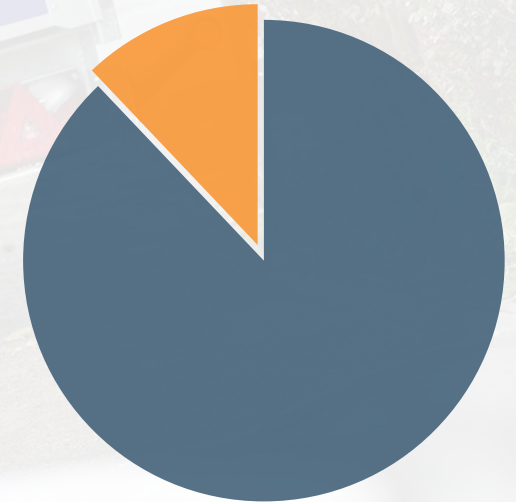
# Focus on core business

Power and Communication

The Nordics, Poland and Germany

Grow in line with market, capitalise on trends, make selective acquisitions, increase efficiency

■ Core business  
■ Business for divestment



**Core ~90% of sales**

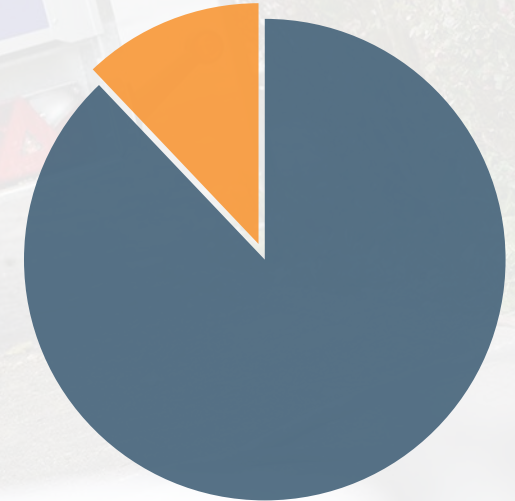


# Sell or discontinue non-core businesses

- Discontinue Communication in the UK
- Discontinue Power Transmission International

- Divest Rail business
- Divest Power Distribution business in the Baltics
- Divest parts of Aviation & Security business in Sweden

Non-core 10% of sales



■ Core business

■ Business for divestment



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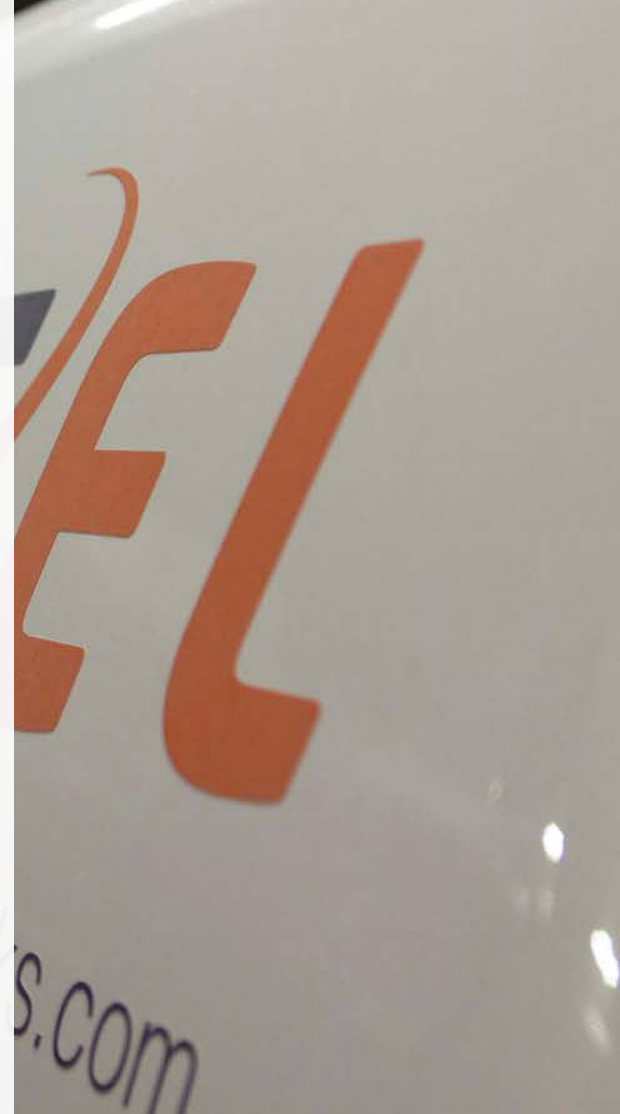
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# Q2 2017 BUSINESS PERFORMANCE

## Q2 2017 Highlights

- Successful and fully subscribed preferential rights issue of EUR 150 million
- Renewed financing terms
- Execution on new strategy
  - Organisational transformation in Power and Communication
  - Divestment of non-profitable communication business in Poland and business operations in Latvia
  - Divestment and discontinuation of non-core operations ongoing





# Q2 2017 impacted by discontinuation and ramp down of non-core, unprofitable businesses

## GROUP

- Net sales -9.5%\* to EUR 329.8 million
- Operative EBITA EUR -21.0 million (5.7)

## SEGMENT NET SALES

- Core business -2.8%\* to EUR 297.3 million
  - Power -4.8%
  - Communication -1.3%
- Other -44.4% to EUR 32.8 million

## SEGMENT OPERATIVE EBITA

- Core business declined to EUR 6.1 million (18.1)
  - Power EUR -1.2 million (7.7)
  - Communication EUR 7.3 million (10.3)
- Other EUR -22.5 million (-9.6)
  - including loss of EUR 18.4 million from Power Transmission International

# Power

## Result affected by ongoing changes

### Q2 Net Sales

- Net sales -4.8% to EUR 118.3 million
- Decline impacted by power transmission in Poland and Germany and selective ramp down of substation business
- Growth in smart metering installations in Norway, Denmark and gas meters in Germany

### Q2 Operative EBITA

- Operative EBITA of EUR -1.2 million (7.7)
  - Weaker result in power transmission Nordics
  - Ramp down of substation business in Germany and the Nordics
  - Merger and restructuring of the power units
- 
- Restructuring costs are expected to continue to impact profitability in the coming quarters



# Communication

Growth in Germany and Poland,  
decline in the Nordics

## Q2 Net Sales

- Net sales -1.3% to EUR 179.0 million
- Higher net sales in Germany and Poland
- Lower net sales in Sweden and Norway

## Q2 Operative EBITA

- Operative EBITA of EUR 7.3 million (10.3)
  - Weaker profitability in Sweden and Norway
- 
- Merger of business units Fixed and Mobile and parts of Aviation & Security in Sweden and Denmark



# Other

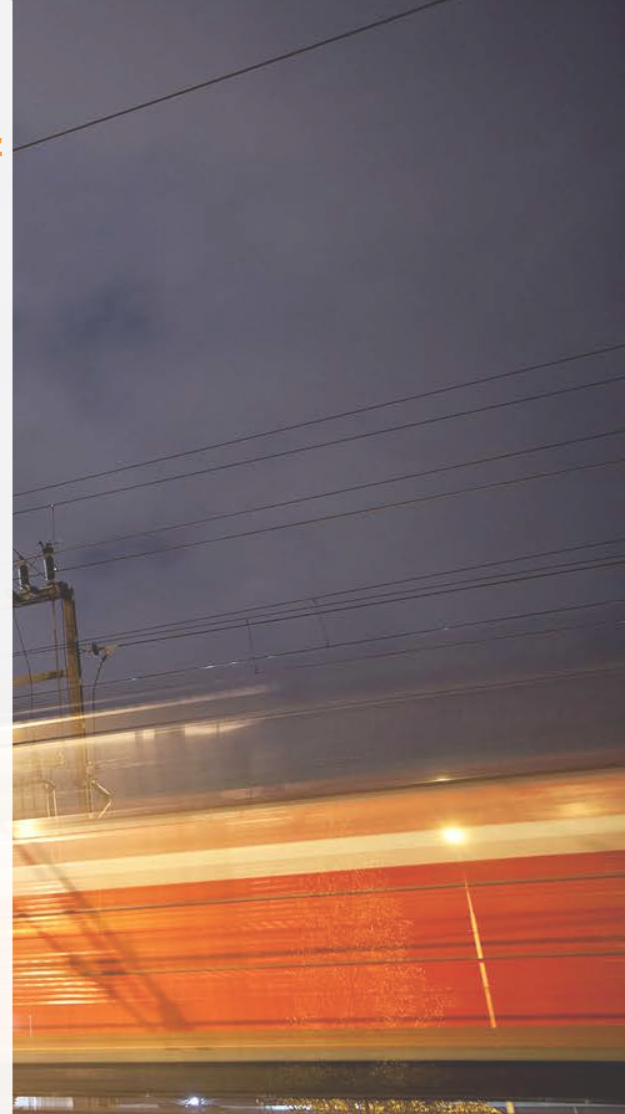
## Decline mainly result of discontinuation of Power Transmission International (PTI)

### Q2 Net Sales

- Net sales down -44.4% to EUR 32.8 million
- Clearly lower production volumes in PTI
- In rail business, temporary delays in Sweden and lower volumes in Denmark and Norway

### Q2 Operative EBITA

- Operative EBITA EUR -22.5 million (-9.6)
  - EUR -18.4 million impact from ongoing discontinuation of PTI
- 
- Total cost of discontinuing PTI estimated at EUR 40 million in 2017-2018
  - EUR 26.4 million recorded in H1 2017







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# SUCCESSFULL REFINANCING

# Preferential rights issue of EUR 150 million was fully subscribed

- Raise of proceeds of approximately EUR 150 million
- Increasing share capital by EUR 94.7 million to EUR 158.4 million
- The number of Eltel's ordinary shares increased by 93,936,357 to 156,560,595
- Cash and cash equivalents amounted to EUR 161.8 million (50.9)
- Interest-bearing net debt totalled EUR 138.4 million (234.1)



# Revised financing terms as of July 2017

- In May 2017, Eltel and its bank consortium agreed on revised financing terms until the end of 2018
- The agreement was subject to the EUR 150 million preferential rights issue which was successfully completed and fully subscribed for in June 2017
- Covenant is based on Eltel's profitability (adjusted EBITDA) effective from the third quarter 2017
- In July 2017 Eltel repaid EUR 110.7 million of its bank term loans





# Revised financial targets approved on 1 June

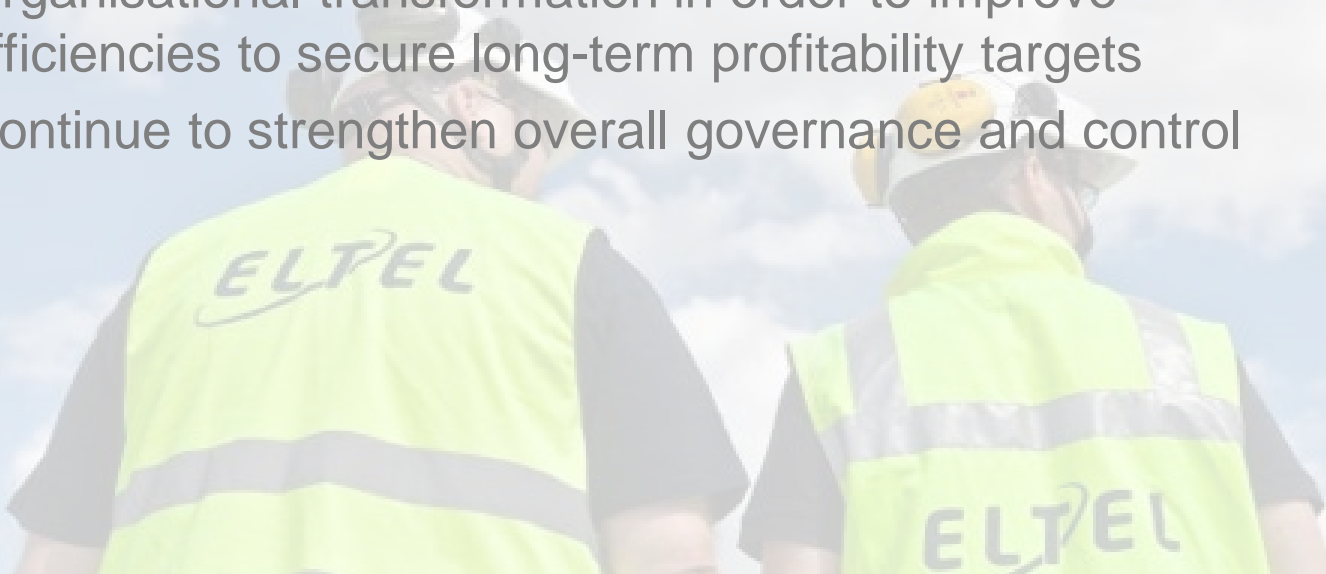
Etel's Board of Directors adopted the following revised medium to long-term financial targets for Etel's core business:

Growth	Annual growth of 2–4%, including selective acquisitions	Previous targets: Average annual sales growth of around 10%
EBITA-margin	EBITA-margin of at least 5%	EBITA margin of approximately 6%
Cash conversion	Cash conversion of 95–100% of EBITA	Unchanged
Capital structure	Leverage of 1.5–2.5x net debt / EBITDA	Leverage of 2.0–2.5x net debt/EBITDA
Dividend policy	Approx. 50% pay-out ratio of net profit with some flexibility - scope for acquisitions and deleveraging	Unchanged



# Clear transformation agenda for Eltel

- Develop Eltel's core businesses within Power and Communication in the Nordics, Poland and Germany
- Sell or discontinue non-core businesses
- Organisational transformation in order to improve efficiencies to secure long-term profitability targets
- Continue to strengthen overall governance and control



# Q&A

Eltel to publish its third quarter interim report 2017 on 2 November 2017