

A large, semi-transparent Eitel logo is visible on the right side of the slide, appearing to be on a curved surface. The logo consists of the word 'EITEL' in a bold, sans-serif font, with a stylized swoosh or arc above the letters 'I' and 'T'.

# Eitel AB

## Q2 2018

# Presentation

9 August 2018

# Today's presenters



**Håkan Kirstein**  
CEO



**Petter Traaholt**  
CFO

# Highlights

- An agreement to divest the Norwegian rail operations signed
- Following conclusion of the first phase in the transformation strategy, we have prolonged our loan agreements with one year improving conditions for the transformation and growth
- Long-term strategy for Core business outlined



# Transformation plan almost completed

Q1-Q2, 2017

Q3-Q4, 2017

Q1, 2018

Q2/July, 2018

- Decision to focus on Eltel's Core business in the Nordics, Poland and Germany
- Decision to divest or discontinue non-core businesses to decrease risk level
- Merger of Fixed and Mobile Communication
- Merger of part of Aviation and Security with Segment Communication
- Merger of Power Distribution and Power Transmission
- Revised financial targets
- Rights issue of EUR 150 million
- Divestment of part of communication business in Poland

- Agreement to divest operations in Latvia
- Agreement to divest operations in Estonia
- Letter of intent to divest Power Transmission International
- Agreement to divest rail operations in Finland
- Agreement to divest rail operations in Denmark

- Decision on country-based organization for segments Power and Communication
- Swedish Aviation and Security merged into Communication business unit Sweden
- Divestment of rail operations in Sweden
- Letter of intent to divest Power Transmission International expired. Eltel proceeds with the discontinuation

- Agreement to divest Norwegian rail operations
- Amended loan facilities agreement to reflect ongoing transition and improving conditions for transformation and growth



# Second phase of transformation initiated

- Focus on operational improvements in the Core business
  - Reduce costs
  - Increase capacity utilisation
  - Improve processes
  - Improve adaptability
  - Improve organisation and management functions
  
- Long-term strategy to ensure sustainable growth, profitability and shareholder value



# Core business: Summary of Q2 2018

- Adjusted net sales increased 4.5%\*
- Operative EBITA increased by EUR 4.4 million to EUR 9.7 million
  - Restructuring measures
  - Challenging weather conditions and delayed projects
  - Improved utilization of resources

*\*Adjusted for divested operations and currency effects.*



# Core business: Q2 sales

## Total Core

- Non-adjusted net sales decreased 3.1% to EUR 293.8 million

## Communication

- Net sales -3.9% to EUR 177.7 million
  - EUR 6.1 million; divestment in Poland
  - EUR 7.0 million; currency rate effects
- Adjusted net sales + 3.3%\*

## Power

- Net sales -1.9 % to EUR 116.0 million
  - EUR 7.7 million; divestment in the Baltics
  - EUR 1.5 million; currency rate effects
- Adjusted net sales + 6.3%\*

*\*Adjusted for divested operations and currency effects.*



# Core business: Q2 operative EBITA

## Total Core

- EBITA increased EUR 4.4 million to EUR 9.7 million

## Communication

- EBITA EUR 7.2 million (6.5)
- Mainly attributable to Sweden, improved utilisation of resources and increased efficiency in Norway

## Power

- EBITA EUR 2.5 million (-1.2)
- Restructuring costs and unfavorable project mix in Finland
- Strong profitability for Smart Grids and High Voltage





# Other: Q2 sales and EBITA

## Sales

- Sales -90.5% to EUR 2.5 million
- Ramp down of Power Transmission International
- Divestment and ramp down of operations in Rail

## Operative EBITA

- EBITA EUR -3.1 million (-21.7)
- Attributable to Rail business, lower volumes and costs for discontinuing businesses

# Total Group: Q2

## Total Group

- Sales -10.4% to EUR 295.5 million
- Operative EBITA EUR 2.0 million (-21.0)



# Development in Eltel's Core business in relation to financial targets



	Medium to long – term target	Rolling 12 months
Growth	Annual growth of 2-4%, including selective acquisitions	-3.6%
EBITA-margin	EBITA-margin of at least 5%	2.8%
Cash conversion	Cash conversion of 95-100% of EBITA	-34.2% of EBITA
Capital structure	Leverage of 2.0-1.5-2.5x net debt / EBITDA	4.3 x net debt / EBITDA

# Second phase initiated

A worker in a blue helmet and orange safety vest is working on a network of orange cables. The worker is wearing a headlamp and safety glasses. The background is a blurred industrial setting with other workers and equipment.

- Focus on operational improvements in the Core business
  - Reduce costs
  - Increase capacity utilisation
  - Improve processes
  - Improve adaptability
  - Improve organisation and management functions
- Signs of improved sales and profitability in Core
- Long-term strategy to ensure sustainable growth, profitability and shareholder value

# Q&A

