



# **Eltel AB**

# Q3 2019 Presentation

7 November 2019

# **Today's presenters**





Casimir Lindholm
President and CEO



Petter Traaholt CFO



## Q3 2019 highlights

- Improved operative EBITA margin, rolling 12-months gross margin and operating cash flow
- Divested Communication Poland with proceeds of EUR 12 million
- Accelerated volume drop in Swedish
   Communication business and weak back
   log in Polish High Voltage business need
   for restructuring
- Petter Traaholt, CFO, will leave Eltel at end of February 2020. Recruitment process initiated



## **Total Group: Q3**



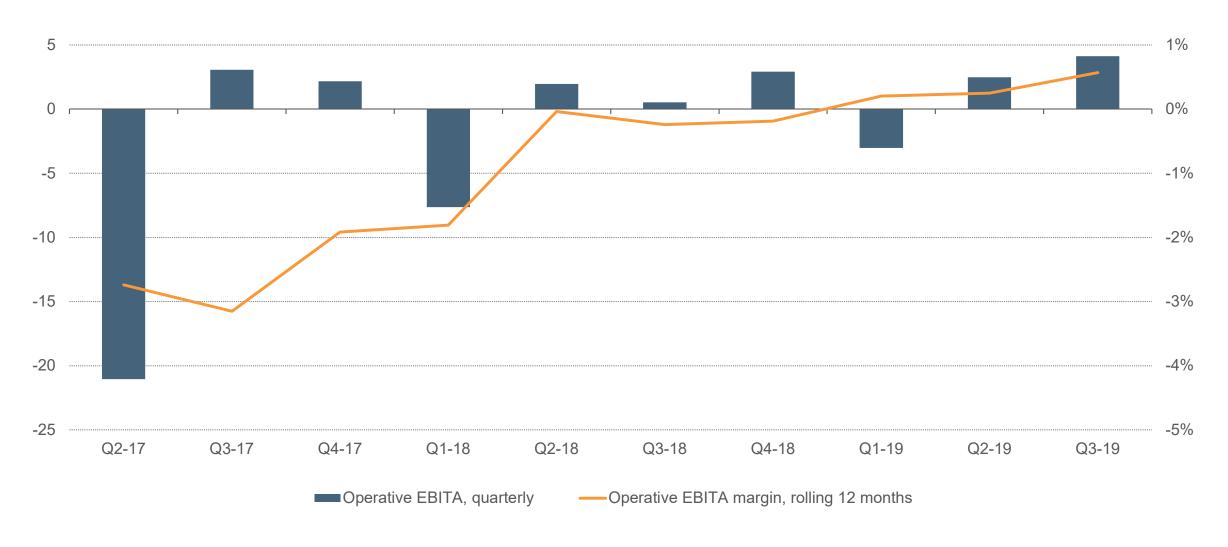
## **Total Group**

- Net sales -4.8% to EUR 281.8 million (295.9)
- Organic growth in Power and Communication\* -2.9%
- Operative EBITA EUR 4.1 million (0.5)
- Operative EBITA margin 1.5% (0.2)
- Cash flow from operating activities\*\* EUR -0.1 million (-16.8)





## **Group: Operative EBITA development**





## Net sales segments: Q3

#### Power

### Communication

#### Other

- Net sales -7.9% to EUR 103.1 million
  - Lower volumes in Smart Grids
  - Lower activity and write downs in the Swedish business
  - Slightly lower High Voltage activity in the Nordics
  - The decrease is partly offset by Finland, due to wind power projects
- Organic net sales\* -7.4%
- Net sales -2.1% to EUR 176.3 million
  - Accelerated volume drop in Sweden driven by reduced customer investments, write downs and poor project execution
  - Increased volumes in Norway and Denmark
- Organic net sales\* -0.2%

- Net sales -58.5% to EUR 3.1 million
  - Relates mostly to Power Transmission International
  - In line with the strategy of divestments and discontinuations of operations



## Operative EBITA segments: Q3

#### Power

- Operative EBITA EUR -3.6 million (0.2)
- Operative EBITA margin -3.5% (0.2)
  - Write downs in High Voltage projects in Poland and Finland
  - Lower net sales in Smart Grids and lower net sales and write downs in Sweden
  - Improved performance in Finland and Denmark

### **Communication**

- Operative EBITA EUR 9.4 million (6.8)
- Operative EBITA margin 5.3% (3.8)
  - Improved performance in Norway due to increased net sales, product mix and efficiency improvements
  - All markets contributed positively except for Sweden who had a negative impact due to large volume drop and write downs

### Other

- Operative EBITA EUR -0.2 million (-3.2)
- Operative EBITA margin -6.5% (-43.4)
  - Result in line with the planned ramp down





### **Operational focus**

- Tender
- Right people
- Implementation & execution
- Production planning
- Training

### **Strategic focus**

- Continuous evaluation of the existing portfolio, including the intended divestment of Aviation & Security Q1 2020
- Restructure Swedish Communication business
- Restructure Polish High Voltage business
- Strengthen the balance sheet

- No. 1 Nordic player
- High customer satisfaction
- Engaged employees
- Lower risk and fewer capital intensive projects
- Cash generation
- Lower net debt







- Reorganisation to strengthen focus on local markets
- Increased focus on operational KPIs to foster continuous improvements and sharing of best practices
- Initiatives to control project business risk



>2022
"Investing in sustainable profitable growth"

- Continued focus on operational excellence
- Pursue structural M&As in the Nordics when financial situation improves
- Innovation and new market development



