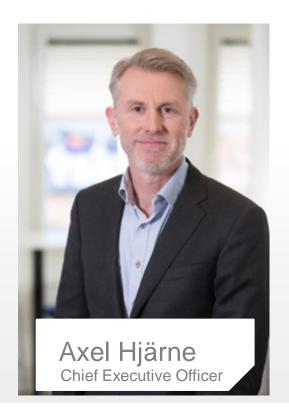
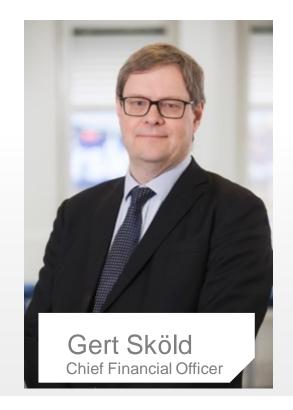
# Q2 2016 presentation

19 August 2016

## Today's presenters









## Eltel in brief



European market leader

Industry with long term structural growth



Scalable platform for growth and M&A

Solid customer base and recurring revenues

Good financial profile with strong cash generation





## Q2 Highlights



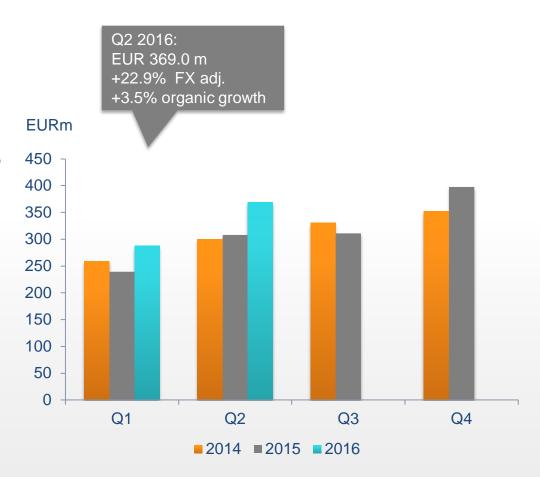
- Strong net sales growth driven by acquisitions and fibre
- New orders booked, resulting in maintained high level committed order backlog
- Operative EBITA affected by isolated Norwegian rail project
  - Corrective actions taken
  - In parallel, focus on initiatives for operational efficiency
- Cash-flow negative due to increased net working capital
- New acquisitions in Germany and Finland







- Q2 net sales EUR 369.0 million (307.8)
  - +22.9% FX adjusted
  - Driven by acquisitions (Eltel Sönnico, Vete, U-SERV)
- +3.5% organic growth
- Committed order backlog
  - EUR 953 million (Dec 2015: 920) at new record level
  - Mix shift towards Communication segment





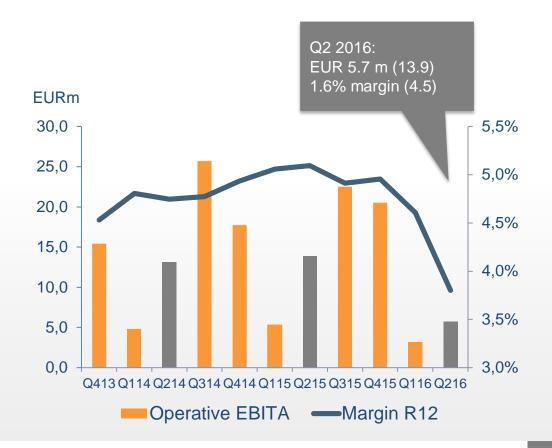


#### Q2 2016 Operative EBITA

- EUR 5.7 million (13.9)
- 1.6% of net sales (4.5)
- 4.5% of net sales adjusted for EUR 10 million provision and Eltel Sønnico effect

#### Q2 2016 EBITA

EUR 5.7 (14.0)



### Power

- Mixed geographical market conditions

#### Net sales:

- Impacted by low order intake in the transmission business in previous quarters
- Good growth in Germany
- Lower volumes in African electrification projects

#### **Operative EBITA:**

- Weaker profitability in certain African projects
  - Challenges expected to continue rest of 2016
- Unfavourable business mix and weather conditions in the Nordics



Q2 Net sales EUR 148.1 m (152.6) -0.5% FX adj.

Q2 Operative EBITA EUR 6.8m (7.7) 4.6% margin (5.1)

# Good order intake in power transmission in August - Large orders from Statnett and National Grid

#### Statnett

- New contract for building of a 420 kV transmission line for Statnett in Finnmark in Norway, to be built 2017-2020
- The second major contract for Eltel in Norway this year
- Order value approx. EUR 50 million

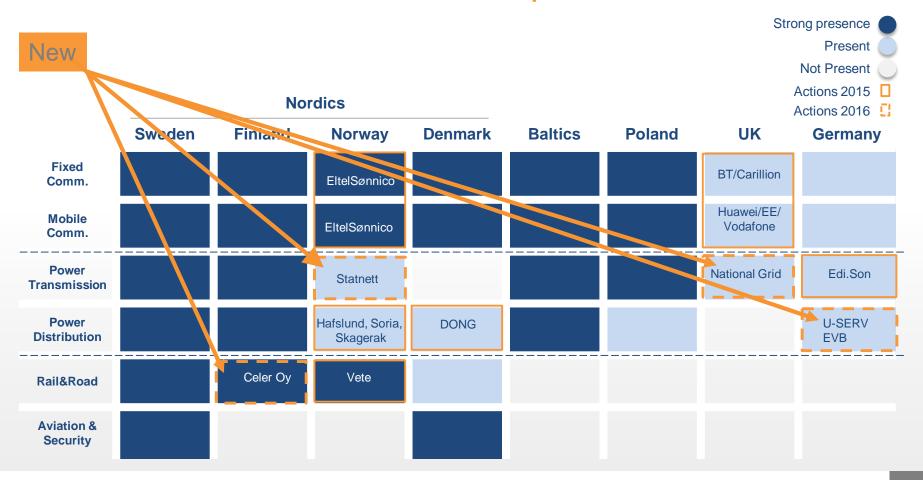
#### National Grid

- Eltel's 50/50 joint venture in the UK signed a power transmission contract
- New overhead line for National Grid to be built 2017-2021
- Total order value almost EUR 45 million





## Eltel M&A and business development



## Communication

## - Growth driven by Eltel Sönnico and fibre

#### Net sales:

- Strong growth mainly result of the consolidation of the Norwegian JV Eltel Sønnico AS
- Organic growth driven by fibre roll-outs and upgrade services, especially in Sweden

#### **Operative EBITA**

- Profitability supported by the strong fibre business
- Offset by start-up costs from new contracts and the ramp-up of new communication business in the UK
- Margin was positively impacted by 0.7 pts from the Norwegian JV in the comparable quarter 2015



Q2 Net sales EUR 181.4 m (113.6) +64.0% FX adj.

Q2 Operative EBITA EUR 9.7m (6.1) 5.4% margin (5.3)

## Market leader in fibre roll-outs



Eltel has more than 10 years of experience from large scale roll-out and field services within fibre

- Market leading position with ~10 million homes passed in Northern Europe
- Projects ranging in size from small pilots to ~200,000 homes passed
- Eltel 'Fibre Force' specialised units for fibre in all countries

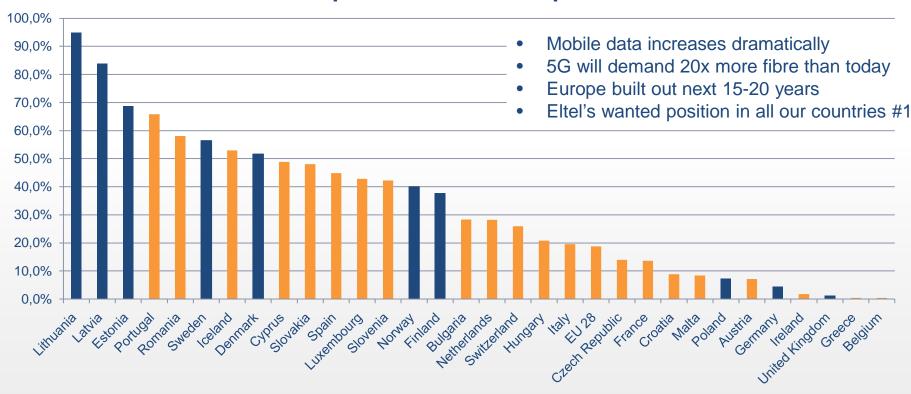






## Large share of the market still to explore

#### Fibre penetration in Europe 2014





## Eltel's Fibre Force<sup>TM</sup> – further specialisation

- 'Fibre Force' specialisation of Eltel's fibre organisation within Fixed Communication
- Development and implementation of unified process for massive fibre roll-outs
- Methods and tools for the implementation of best practise technologies for maximised efficiency
- End-to-end responsibility to secure end customer satisfaction
- 3,500 specialists and subcontracted people currently fully dedicated to fibre rollouts



## Transport & Security

## - Hit by isolated performance issues

#### **Net sales**

- Positive effect from acquisition of Finnish signalling services company Celer Oy
- Offset by negative impact of the terminated Rakel contract in Sweden

#### **Operative EBITA:**

- The very unsatisfactory result was mainly caused by provisions of EUR 10 million in a Norwegian rail project
- Profitability also affected by the terminated Rakel contract and continued weak performance in another rail project in Norway
- Weak performance in the rail projects is expected to continue also in the remaining quarters of 2016

Q2 Net sales EUR 40.0m (42.9) -5.8% FX adj.

Q2 Operative EBITA EUR -8.1m (3.4) -20.2% margin (8.0)



## Poor performance in Norwegian rail - multiple actions and mitigations taken

#### The situation

- In 2016, communicated challenges in two rail projects in Norway
- Bad project execution from too fast ramp-up as
   Eltel entered Norway rail business in 2013-2014
- During Q2 delivery inspections in one projects showed unsatisfactory technical quality
  - Poorly performed installation work in combination with weak project and subcontractor management
- In July/August a detailed cost assessment to correct deficiencies significantly exceeded the previous assessment
- Provision of EUR 10 million booked in Q2

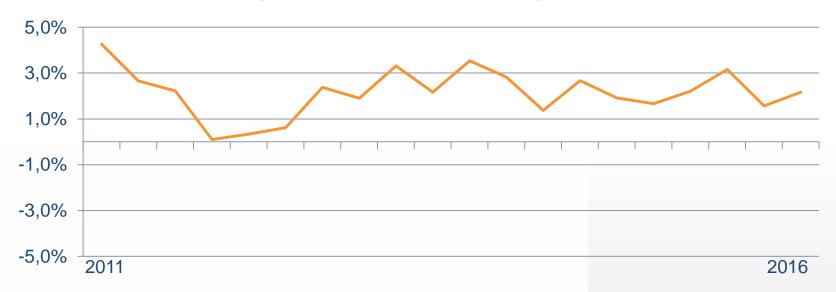
#### Actions taken

- Several managerial changes to the project during the past months
- Project management further strengthened by internal specialists
- Additional review of subcontractor quality performance by third party initiated
- Further actions will be initiated in the coming weeks
- Final project delivery during 2016

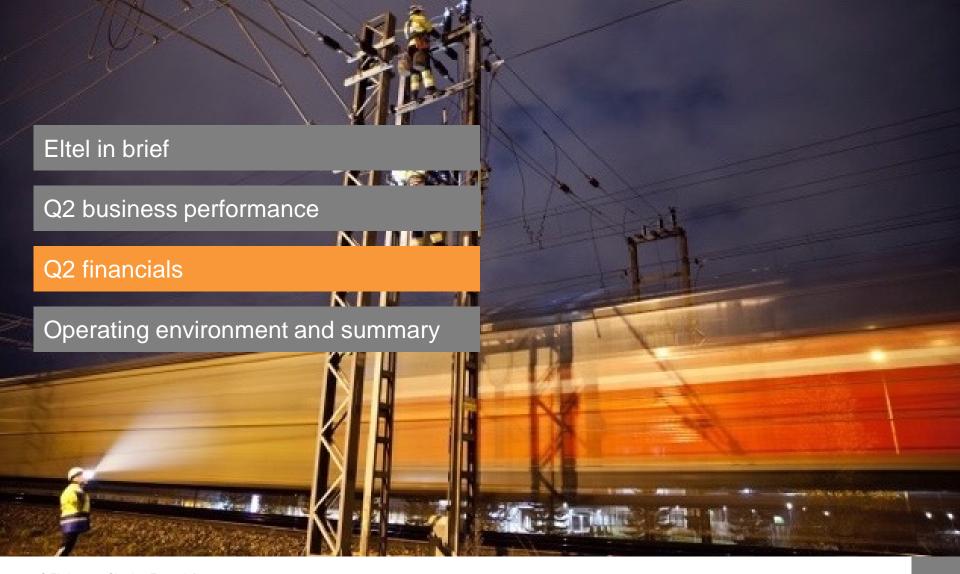
## Solid track record of project management over time

- on average 2% margin improvement from order to finalisation

Order margin compared to realised margin 2011-2016



- Rolling ten latest projects > EUR 10 million
- 75% of the projects have improved margins
- Two out of 29 projects show negative margin (both < 3 %)</li>







EUR million	H1 2016	H1 2015	Q2 2016	Q2 2015	FY 2015	R12
Net sales	656.6	546.8	369.0	307.8	1 254.9	1 364.6
Operative EBITA	8.9	19.2	5.7	13.9	62.2	51.9
Items affecting comparability	-	-2.6	-	0.0	-1.7	0.9
EBITA	8.9	16.7	5.7	14.0	60.5	52.7
Operating result (EBIT)	1.7	10.5	2.1	10.9	46.6	37.8
Result after financial items	-4.4	0.9	-0.3	9.1	32.2	27.0
Net result for the period	-3.7	0.7	-0.1	8.3	43.2	38.7
Earnings per share EUR, basic and diluted	-0.07	0.01	-0.01	0.13	0.69	0.59
Operative cash flow	-53.1	-37.2	-15.7	22.7	45.8	29.9



## Financial comments and assessments

#### Capex

Asset-light business. Historical annual net capex of slightly more than 1% of net sales. In Q2 2016 the net capex was EUR 4.1 million, 1.1% of net sales.

#### Goodwill

Goodwill of EUR 476.4 million at end of Q2 2016, mainly related to 3i acquisition of Eltel in 2007. Change in Q2 related to the acquisitions of U-Serve GmbH, EVB and Celer Oy as well as FX impact. Annual impairment tests conducted.

#### Amortisation

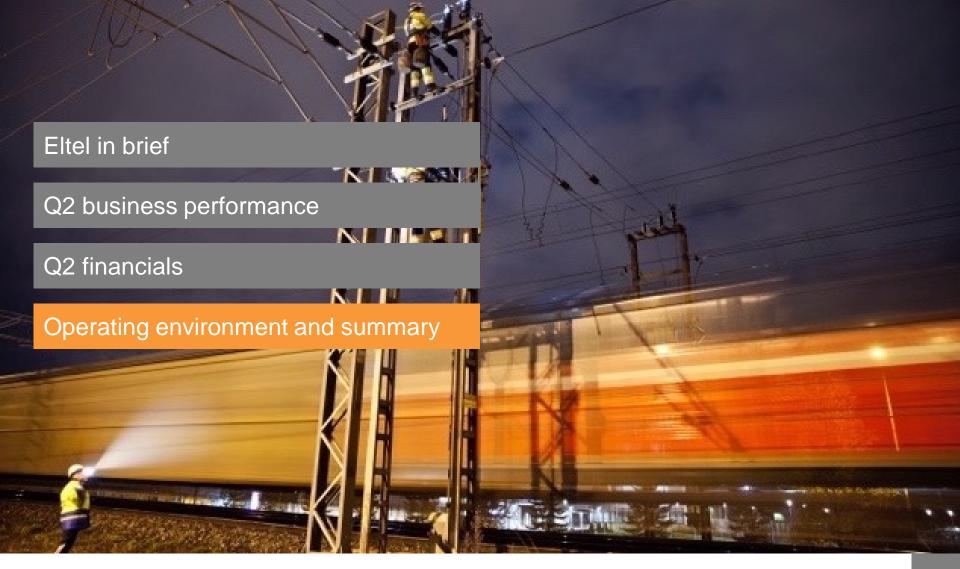
Intangible assets of EUR 72.7 million in balance sheet allocated to customer relations and brand. In Q2 2016 amortisation amounted to EUR 3.6 million. Pre-IPO assets expected to be fully amortised in 2017.

#### Net financials

Term loans of approximately EUR 236 million, CP programme of EUR 100 million and RCF of EUR 90 million post-IPO. In Q2 net financials were EUR –2.4 million of which EUR –0.9 million was an effect from interest rate derivative revaluation.

#### Taxes

In Q2 net tax P&L gain of EUR 0.2 million. With current assumptions 2016 P&L tax expected to show normalised tax rate with cash tax clearly lower than P&L tax.





## Operating environment

#### Long term opportunities

#### Power

- Transmission: increasing investments in Germany and UK
- Distribution: further smart meter rollouts in Europe
- Active Nordic market

#### Communication

- Fixed: strong momentum in fibre with excellent position for Eltel
- Mobile: LTE/4G network roll-outs potential outside Nordics

## Transport & Security

- Transport active market in the Nordics, especially in rail. Aviation opening up
- Security: increased defence investments in Sweden

#### Short term challenges

- Transmission: previous soft order intake, postponed investments in Poland and certain challenges in Africa
- Distribution: smart meter delays Norway
- Delays in Energiewende in Germany
- Fixed: Nordic operators cautious in investing in copper networks
- Mobile: peak past in 4G investments in Nordics, some delays in Germany
- Transport: Technical competence a scarce source in Nordics, finalization of rail project in Norway



## Underlying drivers for organic growth

#### **POWER**

- Ageing infrastructure
- Smart networks
- Sustainability

#### COMMUNICATION

- Global connections
- Mobile evolution
- Data traffic volumes

#### TRANSPORT & SECURITY

- Increased transport needs
- Increased security needs
- Integrated EU-market





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Eltel to report Q3 2016 on 9 November 2016

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