# Eltel AB Q2 2019 Presentation

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President and CEO



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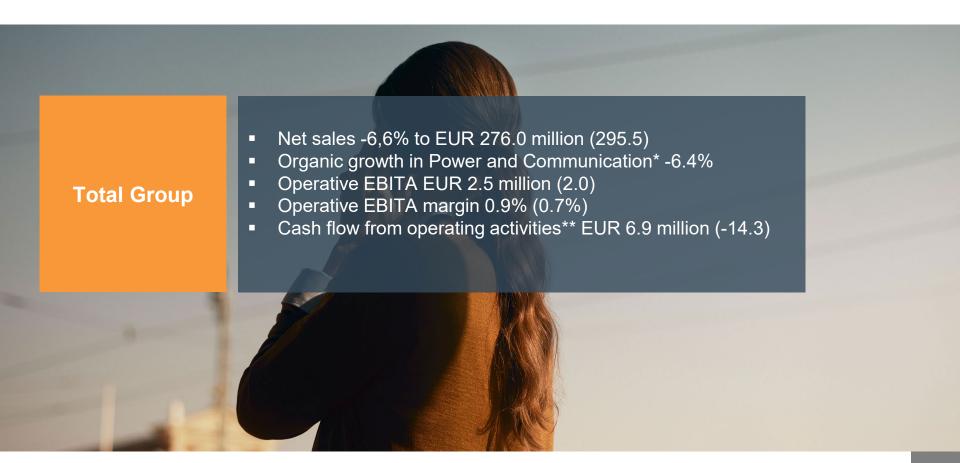






# **Total Group: Q2**



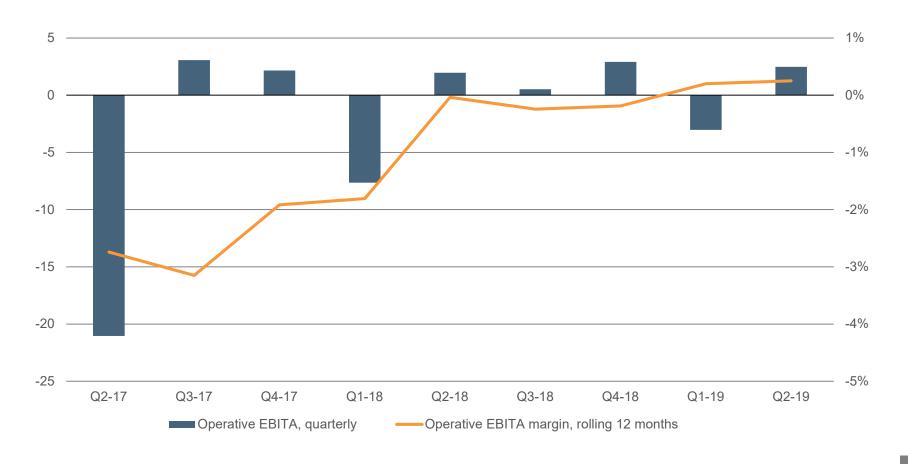


<sup>\*</sup>Adjusted for divested operations and currency effects

<sup>\*\*</sup>Before IFRS 16 impact



## **Group: Operative EBITA development**



# Net sales segments: Q2



#### Power

- Net sales -18.4% to EUR 94.7 million
  - Lower volumes in Smart Grids
  - Business reduction and project phasing in High Voltage
  - Decreased volumes in Finland
- Organic net sales\* -18.1%

## Communication

- Net sales 0.0% to EUR 177.8 million
  - Increased volumes in Norway and Denmark
  - Lower volumes in Sweden and reduced customer investment levels
- Organic growth\* 1.2%

### Other

- Net sales 52.2% to EUR 3.9 million
  - Relates mostly to Power Transmission International
  - In line with the strategy of divestments and discontinuations of operations





# **Operative EBITA segments: Q2**

# Power

- Operative EBITA EUR 2.4 million (2.5)
- Operative EBITA margin 2.5% (2.1)
  - Lower net sales in Smart Grids
  - Weaker performance in High Voltage Germany and Poland
  - Improved performance in the Nordics

## Communication

- Operative EBITA EUR 2.1 million (7.2)
- Operative EBITA margin 1.2% (4.1)
  - Lower volumes and project write downs in Sweden
  - Slightly weaker performance in Finland
  - Better performance in all other markets, mainly Norway

## Other

- Operative EBITA EUR 0.2 million (-3.1)
- Operative EBITA margin 4.7% (-122.6)
  - Result in line with the planned ramp down



## Focus in 2019



## **Operational focus**

- Tender
- Right people
- Implementation & execution
- Production planning
- Training

## Strategic focus

- Evaluation of strategic alternatives for the Polish and German operations, including a potential divestment
- Signed Letter of intent to divest Aviation & Security

- No. 1 Nordic player
- High customer satisfaction
- Engaged employees
- Lower risk and fewer capital intensive projects
- Cash generation
- Lower net debt

# Our long-term plan





"Operational excellence"

"House in order"

2017-18

- Reorganisation to strengthen focus on local markets
- Increased focus on operational KPIs to foster continuous improvements and sharing of best practices
- Initiatives to control project business risk

- Prioritise core operational improvements (operational excellence)
- Strengthen the financial situation of the company

>2022
"Investing in sustainable profitable growth"

- Continued focus on operational excellence
- Pursue structural M&As in the Nordics when financial situation improves
- Innovation and new market development

